The kino of Kanaloa is restored.

Forests and shrublands of native plants and other biota clothe its slopes and valleys. Pristine ocean waters and healthy reef ecosystems are the foundation that supports and surrounds the island.

Nā po' e Hawai'i cares for the land in a manner which recognizes the island and ocean of Kanaloa as a living spiritual entity. Kanaloa is a pu'uhonua and wahi pana where Native Hawaiian cultural practices flourish.

The piko of Kanaloa is the crossroads of past and future generations from which the Native Hawaiian lifestyle spreads throughout the islands.

Adopted in 1995

THE MISSION OF THE KAHO'OLAWE ISLAND RESERVE COMMISSION

Our mission is to implement the vision for Kaho'olawe in which the kino of Kanaloa is restored and nā po' e Hawai'i care for the land. We pledge to provide for meaningful, safe use of Kaho'olawe for the purposes of the traditional and cultural practices of the Native Hawaiian people and to undertake the restoration of the island and its waters.

Established 1993

KIRC holds these values to be true to its mission and organization:

- In our programs and in the way we operate, we embrace and honor Kaho'olawe's significant role in perpetuating the Native Hawaiian culture.
- We recognize Kaho'olawe as a pu'uhonua and wahi pana—a place of refuge and a sacred place.
- In our actions, programs, training and plans we live and incorporate the values, practices and protocols of the host culture.
- Our job is to restore the island and its waters, and to increase the culturally appropriate, safe use of the Reserve towards the fulfillment of the vision for Kaho'olawe.

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CORE VALUES

VISION FOR KAHO'OLAWE

THE MISSION OF THE KAHO'OLAWE ISLAND RESERVE COMMISSION

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Kaho'olawe Island Reserve

Strategic Plan 2009-2013

Kaho'olawe Island Reserve Commission

September 2008

Nii Eremi Aki, M.D. Chairperson
Craig Neff, Vice-Chairperson
Milton M. Arakawa, A.I.C.P
Charles P.M.K. Burrows, Ed.D.
Laura H. Thielen
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The mission of KIRC is to implement the vision for Kaho‘olawe in which the kino of Kanaloa is restored and the Native Hawaiian people care for the land. We pledge to provide for meaningful, safe use of Kaho‘olawe for the purposes of the traditional and cultural practices of the Native Hawaiian people and to undertake the restoration of the island and its waters.

Established 1993

The core values of KIRC are:

- In our programs and in the way we operate, we embrace and honor Kaho‘olawe’s significant role in perpetuating the Native Hawaiian culture.
- We recognize Kaho‘olawe as a pu‘uhonua and wahi pana—a place of refuge and a sacred place.
- In our actions, programs, training and plans we live and incorporate the values, practices and protocols of the host culture.
- Our job is to restore the island and its waters, and to increase the culturally appropriate, safe use of the Reserve towards the fulfillment of the vision for Kaho‘olawe.

The KIRC holds these values to be true to its mission and organization:

KAHO‘OLAZE ISLAND RESERVE COMMISSION

Nii Enenii Aki, M.D., Chairperson
Craig Neff, Vice-Chairperson
Milton M. Arakawa, A.I.C.P
Charles P.M.K. Burrows, Ed.D.
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VISION FOR KAHO‘OLAZE

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Adopted in 1995

Kaho‘olawe Island Reserve
Strategic Plan 2009-2013
In November 2003, the U.S. Navy transferred control of the management of Kaho‘olawe to the State of Hawai‘i. This transfer marked a new beginning in the history of the island and its surrounding waters.

Since 1995, there have been six major planning documents developed for the Reserve:

- Aha Pāwalu, a Cultural Protocol for Kanaloa Kaho‘olawe
- Palapala Ho‘onohonohono Moku‘aina O Kaho‘olawe, Kaho‘olawe Use Plan
- Ho‘oulu Hou Ke Kine O Kanaloa, Kaho‘olawe Environmental Restoration Plan
- Ola I Ke Kai O Kanaloa, Kaho‘olawe Ocean Management Plan
- Access and Risk Management Plan for the Kaho‘olawe Island Reserve
- Cleanup Plan, UDO CleanUp Project, Kaho‘olawe Island Reserve (by Parsons-UXB Joint Venture for the Naval Facilities Engineering Command Pacific Division)

Together, these plans frame the future use and restoration of the Reserve.

Given the enormity of the task, the condition of the island and its surrounding waters, and the limitations of safety and money, what should KIRC’s priorities be over the next five years? This is the question that is pursued in the strategic plan.

Kaho‘olawe faces many opportunities and challenges. In navigating these waters, the strategic plan is a living document that serves as a “compass” in establishing direction, priorities, and actions for hänau hou he ‘ula ‘o Kaho‘olawe, the re-birth of a sacred island.

In developing its strategic priorities, the Commission acknowledges the following:

- The primary planning documents previously adopted serve collectively as the foundation for KIRC, especially Palapala Ho‘onohonohono Moku‘aina O Kaho‘olawe (The Kaho‘olawe Use Plan).
- There is an inherently Native Hawaiian purpose to the Kaho‘olawe Island Reserve as recognized by history, the public, and in state and federal laws, including but not limited to the statutory framework for KIRC, and the constitutional protection of customary and traditional access.
- The Protect Kaho‘olawe ‘Ohana has a historical and cultural relationship to Kaho‘olawe.
- There are kupuna and families who have traditional and historical relationships with Kaho‘olawe.
- By state law, the Kaho‘olawe Island Reserve is to be managed in trust until such time and circumstances as a sovereign Native Hawaiian entity is recognized by the federal and state governments.
- The remote geography of Kaho‘olawe presents its own challenges.
- The environment is fragile.
- There are extensive cultural and historical places.
- There are unexploded ordnance and other hazards.
- Monitoring and management of the risk is a state responsibility. By federal law, there is a perpetual federal responsibility for the unexploded ordnance.
- The restoration and long-term management of Kaho‘olawe requires a reliable and permanent funding source to secure the island’s future.

The Protect Kaho‘olawe ‘Ohana has a historical and cultural relationship to Kaho‘olawe. The primary planning documents previously adopted serve collectively as the foundation for KIRC, especially Palapala Ho‘onohonohono Moku‘aina O Kaho‘olawe (The Kaho‘olawe Use Plan).

1. To increase the size, diversity and sustainability of the trust fund by raising funds through grants, partnerships, contributions from corporations and private individuals, entering into appropriate strategic alignments and operating agreements that generate revenue without commercial activity on-island, and to manage the organization’s budget in a manner that protects the trust fund.
2. To develop and implement a culturally appropriate five-year plan to access and stabilize cultural sites, archaeological sites and bird sites, and provide for appropriate access and cultural practices.
3. To develop and maintain a culturally appropriate, environmentally sustainable infrastructure to provide and maintain an appropriate on-island presence for the purposes of managing and protecting the Reserve.
4. To systematically restore the natural resources of the Reserve, including the island and its surrounding waters.
5. To create a five-year written plan to expand the volunteer base and relationships with state, federal and local governments.
6. To develop and implement a culturally appropriate five-year plan to access and stabilize cultural sites, archeological sites and burial sites, and provide for appropriate access and cultural practices.
7. To establish a written and measurable enforcement program and network to protect Kaho‘olawe and its waters from illegal, inappropriate and unsafe use.
8. To prepare for the transition of the Reserve to the future Native Hawaiian sovereign entity. Strategic action plans have been developed to achieve each of the above strategic goals. To view the complete set of 2009-2013 strategic action plans visit our website: www.kahooolawe.hawaii.gov.

KEY FACTORS

1. There are unexploded ordnance and other hazards.
2. There are extensive cultural and historical places.
3. There are unexploded ordnance and other hazards.
4. Monitoring and management of the risk is a state responsibility. By federal law, there is a perpetual federal responsibility for the unexploded ordnance.
5. The restoration and long-term management of Kaho‘olawe requires a reliable and permanent funding source to secure the island’s future. Currently, the KIRC does not receive regular funding from the State of Hawai‘i, but relies upon the remaining limited resources of the Kaho‘olawe Restoration Trust Fund established from the federal clean-up of the island.
6. By state law, commercial uses of the Reserve are banned.

A CONTEXT FOR THE REBIRTH OF A SACRED ISLAND

STRATEGIC GOALS 2009 – 2013

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In developing its strategic priorities, the Commission acknowledges the following:

- The primary planning documents previously adopted serve collectively as the foundation for KIRC, especially Palapala Ho’onohonohou Moku’aina O Kaho’olawe (The Kaho’olawe Use Plan).
- There is an inherently Native Hawaiian purpose to the Kaho’olawe Island Reserve as recognized by history, the public, and in state and federal laws, including but not limited to the statutory framework for KIRC and the constitutional protection of customary and traditional access.
- The Protect Kaho’olawe ‘Ohana has a historical and cultural relationship to Kaho’olawe.
- There are kupuna and families who have traditional and historical relationships with Kaho’olawe.
- By state law, the Kaho’olawe Island Reserve is to be managed in trust until such time and circumstance as a sovereign Native Hawaiian entity is recognized by the federal and state governments.
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KEY FACTORS

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STRATEGIC GOALS 2009 – 2013

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2. To develop and implement a culturally appropriate five-year plan to access and stabilize cultural sites, archaeological sites and burial sites, and provide for appropriate access and cultural practices.
3. To develop and maintain a culturally appropriate, environmentally sustainable infrastructure to provide and maintain an appropriate on-island presence for the purposes of managing and protecting the Reserve.
4. To systematically restore the natural resources of the Reserve, including the island and its surrounding waters.
5. To create a five-year written plan to expand the volunteer base and relationships with individuals and organizations in concert with the Protect Kaho’olawe ‘Ohana for the purposes of cultural, natural resource, and marine resource restoration, conservation and other Native Hawaiian traditional and customary practices.
6. To develop and implement a measurable education and communication program to deepen understanding for the children and people of Hawai‘i with individuals and organizations in concert with the Protect Kaho’olawe ‘Ohana for the purposes of managing and protecting the Reserve.
7. To establish a written and measurable enforcement program and network to protect Kaho’olawe and its waters from illegal, inappropriate and unsafe use.
8. To prepare for the transition of the Reserve to the future Native Hawaiian sovereign entity.

Since 1995, there have been six major planning documents developed for the Reserve:

- Palapala Ho’onohonohou Moku’aina O Kaho’olawe, Kaho’olawe Use Plan
- Hā’ula Hou Ke Kine O Kanaloa, Kaho’olawe Environmental Restoration Plan
- Ola I Ke Kai O Kanaloa, Kaho’olawe Ocean Management Plan
- Access and Risk Management Plan for the Kaho’olawe Island Reserve
- Cleanup Plan, UXO Clearance Project, Kaho’olawe Island Reserve (by Parsons-UXB Joint Venture for the Navy Facilities Engineering Command Pacific Division)

Together, these plans frame the future use and restoration of the Reserve. Given the enormity of the task, the condition of the island and its surrounding waters, and the limitations of safety and money, what should KIRC’s priorities be over the next five years? This is the question that is pursued in the strategic plan. Kaho’olawe faces many opportunities and challenges. In navigating these waters, the strategic plan is a living document that serves as a “compass” in establishing direction, priorities, and actions for hāna‘ula ‘o Kaho’olawe, the re-birth of a sacred island.

In November 2003, the U.S. Navy transferred control of the management of Kaho’olawe to the State of Hawai‘i. This transfer marked a new beginning in the history of the island and its surrounding waters.
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• Hulu Pua‘ala, a Cultural Protocol for Kanaloa Kaho‘olawe
• Palapala Ho‘onohonohou Moku‘aina O Kaho‘olawe, Kaho‘olawe Use Plan
• Ho‘ula Hui Ke Kine O Kanaloa, Kaho‘olawe Environmental Restoration Plan
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In developing its strategic priorities, the Commission acknowledges the following:
• The primary planning documents previously adopted serve collectively as the foundation for KIRC, especially Palapala Ho‘onohonohou Moku‘aina O Kaho‘olawe (The Kaho‘olawe Use Plan).
• There is an inherently Native Hawaiian purpose to the Kaho‘olawe Island Reserve as recognized by history, the public, and in state and federal laws, including but not limited to the statutory framework for KIRC, and the constitutional protection of customary and traditional access.
• The Protect Kaho‘olawe ‘Ohana has a historical and cultural relationship to Kaho‘olawe.
• There are kupuna and families who have traditional and historical relationships with Kaho‘olawe.
• By state law, the Kaho‘olawe Island Reserve is to be managed in trust until such time and circumstances as a sovereign Native Hawaiian entity is recognized by the federal and state governments.
• The remote geography of Kaho‘olawe presents its own challenges.
• The environment is fragile.

Interwoven with the above issues is the need for a reliable, and perpetual federal responsibility for the unexploded ordnance. By state law, commercial uses of the Reserve are banned. There are Küpuna and families who have traditional and historical relationships with Kaho‘olawe. By state law, the KIRC is not a sovereign entity. By state law, the KIRC does not receive regular funding from the State of Hawai‘i, but relies upon the remaining limited resources of the Kaho‘olawe Restoration Trust Fund established from the federal clean-up of the island.

KEY FACTORS

• The restoration and long-term management of Kaho‘olawe requires a reliable and perpetual federal responsibility for the unexploded ordnance.
• Monitoring and management of the risk is a state responsibility. By federal law, there is a perpetually federal responsibility for the unexploded ordnance.
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The Commission specifies the following as priority goals for KIRC for 2009-2013:

1. To increase the size, diversity and sustainability of the trust fund by raising funds through grants, partnerships, contributions from corporations and private individuals, entering into appropriate strategic alignments and operating agreements that generate revenue without commercial activity on island and to manage the organization’s budget in a manner that protects the trust fund.
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4. To systematically restore the natural resources of the Reserve, including the island and its surrounding waters.
5. To create a five-year written plan to expand the volunteer base and relationships with KIRC, the public, and other governmental and nongovernmental organizations to ensure participation in the future of KIRC as a sovereign Native Hawaiian entity.
6. To develop and implement a written and measurable enforcement program and network to protect Kaho‘olawe and its waters from illegal, inappropriate and unsafe use.
7. To establish a written and measurable enforcement program and network to protect Kaho‘olawe and its waters from illegal, inappropriate and unsafe use.
8. To prepare for the transition of the Reserve to the future Native Hawaiian sovereign entity.

Strategic action plans have been developed to achieve each of the above strategic goals. To view the complete set of 2009-2013 strategic action plans visit our website: www.kahooolawe.hawaii.gov.
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Established 1993

KIRC holds these values to be true to its mission and organization:

- In our programs and in the way we operate, we embrace and honor Kaho'olawe's significant role in perpetuating the Native Hawaiian culture.
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- Nä po'e Hawai'i cares for the land in a manner which recognizes the island and ocean of Kanaloa as a living spiritual entity. Kanaloa is a pu'uhonua and wahi pana where Native Hawaiian cultural practices flourish.
- The piko of Kanaloa is the crossroads of past and future generations from which the Native Hawaiian lifestyle spreads throughout the islands.

Adopted in 1995